

MUNICIPALITY OF LEAMINGTON

2011 BUDGET

DEPARTMENT 320 ENGINEERING DEPARTMENT

FACILITY CIVIC CENTRE

DEPARTMENT DESCRIPTION

The department is composed of the Manager of Engineering Services who oversees the Department, Project Engineer, Engineering Technologist, Project Supervisor, Construction Field Inspector, CAD Operator/Inspector and GIS Technologist.

This portion of the budget includes costs to operate and manage infrastructure capital programs and services provided to the ratepayers and other municipal departments, including maintenance of sewers (610 Urban Sewers), management of capital projects, reviews of subdivision/site developments, and GIS needs, more specifically:

- Roads Resurfacing and Reconstruction;
- Bridge Maintenance and Reconstruction;
- Traffic Signal Maintenance and installation;
- Street Lights Maintenance and installation;
- Maintenance and construction of municipal Drains, road drainage system, stormwater ponds and urban drains;
- Maintenance and management of the Municipality sewage system;
- Maintenance and support of the Geographic Information System (GIS);
- Commenting on all Site plans and security releases for new development;
- Commenting on all Subdivision plans and security releases for new development;
- Preparation and review of Encroachment permits;
- Support to other divisions entering into and managing capital construction projects.

DEPARTMENT STAFFING

	2010 STAFFING LEVELS	2011 STAFFING LEVELS	2010 BUDGET \$	2011 BUDGET \$
Salaried	7	7	468,330	482,080
* Casual	1	1	10,000	10,000

* Summer /Co-op Student

ROAD RESURFACING

The Road Resurfacing Program for 2011 is the largest part of the Engineering Department non-capital operation budget at \$727,000. All contracts for those projects are awarded on the basis of lowest tender. The total amount is divided approximately at 27% for Urban Roads and 73% for Rural Roads based on latest construction cost estimates.

ROADS AND BRIDGES

The 2007 Bridge Inventory Assessment was updated in 2009 and by law must be updated every two years. The report provides assessment of the conditions of the municipal bridges and, in conjunction with the 2000 Road Needs Study, identifies the physical road infrastructure condition which assists in determining the priority for operation, maintenance and structural improvement programs.

ENGINEERING 2011 BUDGET

CAPITAL PROJECTS

TRAFFIC

Rural Signage	\$ 5,000
This item is for installation of new traffic signs and replacement of deteriorated signs as required in the rural area.	
Urban Signage	\$25,000
This item is for installation of new traffic signs and replacement of deteriorated signs as required in the urban area.	
Traffic Signals Upgrades	\$100,000
This item is to continue the implementation of the recommendations from the report "Traffic Operational Review of Signalized Intersections" (physical and timing changes). We anticipate this line item to continue in coming years to tackle outstanding items such as a conversion to LED, Audible Pedestrian systems and Uninterrupted Power Supplies.	
Short Term Traffic Improvements	\$55,000
This work was identified in the Short Term Action Plan prepared by the MMM Group and adopted by Council. This report touched on topics such as pedestrian crossing facilities, speed limits, on-street parking, bridge warning signs, traffic calming, fire response times, rural intersection geometry improvements, traffic flow at the foot of Erie Street, etc.	

Elliott Street - Would involve removal of current parking control signs on east side of street and replacement with signs that do not allow parking between 8am-6pm. This will allow traffic to flow properly on street during heavy traffic times and allow on street parking for residents during lower traffic volume periods.

On-Street parking restrictions - Restrict parking to one side of street for roads with width of 9m or less. This would be step one of a multi-year program starting with collectors then local streets. Priority would be established by traffic volumes.

Share the road bike signage. This would be used to implement share the road routes per the short term traffic study and to complete the routes between County Road sections in the rural area.

Bridge Signage and Markings Phase 1. The project involves the posting of narrow bridge structures, bridge related hazards, and edge lines. There are 56 locations that have been identified that require various levels of signage and markings to be installed. This phase of the project does not include the placement of yellow centerline, only white edge line.

Carolina Woods -Curve at Kinsmen Ball Diamonds	\$ 60,000
An increasing number of complaints are received annually regarding the extension of Carolina Woods to Pulford Ave. from Danforth. The layout of the existing sidewalk, road geometry and entrance to the ball diamond facility will be addressed to support the current and expected pedestrian and vehicle traffic patterns in the area.	

STREET LIGHTING

Rural Street / Intersection Lighting	\$ 5,000
This item is for new street lighting installation, and renewals to existing lighting in the rural area as required due to franchise agreements and/or failures.	
Urban Street Lighting	\$ 20,000
This item is for new street lighting installation, and renewals to existing lighting in the urban area as required due to franchise agreements and/or failures.	

ENGINEERING 2011 BUDGET

ROADS

Erie / Seacliff Intersection \$84,000

Deficiencies at this existing intersection were identified in both the Traffic Operational Review completed by Earth Tech and the Short Term Action Plan prepared by the MMM Group. This particular project included construction of a new traffic signal system, appropriate left turn lanes and new sidewalks along Seacliff Drive West, all as described in the Environmental Study Report prepared by Dillon, between Erie Street and Sherk Street. This same project included the reconstruction of both the Erie/Seacliff intersection and the Sherk/Seacliff intersection. The 2011 budget request is required to finalize property acquisitions and final engineering fees and possible minor construction items identified after the first winter.

Talbot/Armstrong/Johnson \$700,000

Road portion of this Local Improvement project, which was approved by the Ontario Municipal Board

ESAR (Talbot St E / Talbot - Oak) PH 1 \$50,000

Construction of the East Side Arterial and County Road 33 & 34 intersection extending from end of tapers North of the intersection to South of the intersection is now completed. The County of Essex agreed to contribute 50% of the project costs exclusive of other government funding. This budget request is for miscellaneous clean-up work and final engineering costs.

Seacliff East - Danforth to ESAR - Class EA \$10,000

Complete the Class EA and file the Environmental Study Report (ESR), to identify construction and engineering costs going forward and any necessary land acquisitions.

Foster Avenue \$190,000

Road portion of this Local Improvement project, which was approved by the Ontario Municipal Board in 2010

Erie /Oak Reconstruction - Intersection \$1,568,000

The intersection of Erie and Oak Street is arguably the busiest intersection in the Municipality. The reconstruction will improve intersection geometry, functionality of left turn storage lanes, and improve traffic flow. If the reconstruction is approved there is also a small sewer component of \$60,000 recommended in the Urban Sewers budget.

ESAR (Oak to Seacliff) PH 2 - Contract B \$190,000

Installation of guard rail sections and cedar trees

BRIDGES

Bridge Construction (Bridge 101) \$95,000

Replacement of headwalls at the subject bridge structure was recommended in the 2009 report as the next priority in improving/rehabilitating our bridge inventory.

Roads Needs Study - Bridge Condition Survey \$20,000

As described by Provincial statutes of Minimum Maintenance Standards, our bridge inventory assessment must be updated every two years. The firm of Stantec consulting wrote the original report and completed the second update in 2009, so it is recommended that Stantec continue as the Engineer of Record in 2011.

SIDEWALKS

Sidewalks Various Locations \$50,000

It is proposed to complete sidewalk construction in various locations in our urban area and along the east boundary of Seacliff Park.

MUNICIPALITY OF LEAMINGTON

2011 BUDGET - DRAFT

DEPT - 320 ENGINEERING

ACCOUNT DESCRIPTION	2009	2010	2010	2011	BUDGET CHANGE	
	Y-T-D 06/03/10	BUDGET	Y-T-D 04/10/11	BUDGET	\$ +/-	% +/-
REVENUE ACCOUNTS						
GRANT REVENUE						
SECC - Student Job Creation	-936	0	-1,120		0	
	<u>-936</u>	<u>0</u>	<u>-1,120</u>	<u>0</u>	<u>0</u>	
FEES AND SERVICE CHARGES						
Eng. Recoveries	-417	0	-2,862	-3,000	3,000	
Encroachment permits	-13,550	-15,000	-9,400	-10,000	-5,000	-33.33%
Recovery Transit	0		0	-9,000	9,000	
	<u>-13,967</u>	<u>-15,000</u>	<u>-12,262</u>	<u>-22,000</u>	<u>7,000</u>	<u>46.67%</u>
TOTAL REVENUES	<u>-14,903</u>	<u>-15,000</u>	<u>-13,382</u>	<u>-22,000</u>	<u>7,000</u>	<u>46.67%</u>
EXPENDITURE ACCOUNTS						
WAGES AND BENEFITS						
Salaried	400,970	468,330	462,860	482,080	13,750	2.94%
Part time	15,925	10,000	11,117	10,000	0	0.00%
Overtime	496	500	44	500	0	0.00%
Overtime 1.5x	1,143	1,100	1,841	1,100	0	0.00%
Long service pay	350	350	350	410	60	17.14%
Vacation pay -regular	1,330	0	0		0	
Vacation pay - part time	675	400	499	400	0	0.00%
Stat Holiday pay	374	500	252	500	0	0.00%
Managerial wage allocation	19,701	20,081	19,838	20,708	627	3.12%
Total Wages & Salaries	440,963	501,261	496,799	515,698	14,437	2.88%
CPP	13,958	15,140	15,142	15,520	380	2.51%
UIC	6,326	7,320	6,831	7,710	390	5.33%
EHT	7,890	9,130	9,103	9,400	270	2.96%
Extended Health	31,039	34,540	32,709	32,380	-2,160	-6.25%
Fitness membership	378	400	0	0	-400	-100.00%
WSIB	7,127	8,210	8,317	9,880	1,670	20.34%
OMERS	27,213	34,520	34,253	40,430	5,910	17.12%
Life and LTD	9,594	14,820	12,768	17,070	2,250	15.18%
Benefits - Part time	1,903	1,100	1,265	1,100	0	0.00%
Managerial benefits allocation	4,404	4,785	3,616	5,169	384	8.03%
Total Benefits	109,833	129,965	124,005	138,659	8,694	6.69%
	<u>550,796</u>	<u>631,226</u>	<u>620,805</u>	<u>654,357</u>	<u>23,131</u>	<u>3.66%</u>
RENTS AND SERVICES						
Office supplies	4,671	3,000	4,485	4,500	1,500	50.00%
Dues, Memberships, Subsc	2,939	3,130	3,213	3,000	-130	-4.15%
Travel and mileage	385	1,000	248	500	-500	-50.00%
Training	4,456	4,000	3,105	3,500	-500	-12.50%
Conference & Conventions	3,338	3,500	483	2,000	-1,500	-42.86%
Uniforms & Clothing	1,166	1,500	1,190	1,500	0	0.00%
Small capital items	1,663	2,000	254	1,000	-1,000	-50.00%
Sundry	7,895	3,000	7,085	8,000	5,000	166.67%
	<u>26,514</u>	<u>21,130</u>	<u>20,062</u>	<u>24,000</u>	<u>2,870</u>	<u>13.58%</u>

**MUNICIPALITY OF LEAMINGTON
2011 BUDGET - DRAFT**

DEPT - 320 ENGINEERING

ACCOUNT DESCRIPTION	2009	2010	2010	2011	BUDGET CHANGE	
	Y-T-D 06/03/10	BUDGET	Y-T-D 04/10/11	BUDGET	\$ +/-	% +/-
OFFICE OVERHEAD						
Communications	7,141	7,600	5,559	6,500	-1,100	-14.47%
Postage and Courier	566	1,000	216	300	-700	-70.00%
Internal overhead allocation	3,782	4,882	3,691	4,640	-242	-4.96%
	<u>11,489</u>	<u>13,482</u>	<u>9,466</u>	<u>11,440</u>	<u>-2,042</u>	<u>-15.15%</u>
OFFICE EQUIPMENT MAINTENANCE						
Office equipment maintenance	488	650	481	650	0	0.00%
	<u>488</u>	<u>650</u>	<u>481</u>	<u>650</u>	<u>0</u>	<u>0.00%</u>
EQUIPMENT MAINTENANCE						
Regular full time	41	500	452	500	0	0.00%
Benefit Burden Wages	27	325	294	325	0	0.00%
Fuel	2,721	4,000	3,442	4,000	0	0.00%
Maintenance	2,282	1,500	2,318	2,500	1,000	66.67%
Licence	19	300	222	300	0	0.00%
Insurance	614	1,790	1,086	21,640	19,850	1108.94%
	<u>5,703</u>	<u>8,415</u>	<u>7,814</u>	<u>29,265</u>	<u>20,850</u>	<u>247.77%</u>
OTHER SERVICES						
External engineering services	<u>28,601</u>	<u>78,100</u>	<u>58,309</u>	<u>95,000</u>	<u>16,900</u>	<u>21.64%</u>
TRAFFIC SIGNAL MAINTENANCE						
Hydro	35,948	30,000	33,459	37,000	7,000	23.33%
Contracts	<u>40,671</u>	<u>30,000</u>	<u>31,057</u>	<u>30,000</u>	<u>0</u>	<u>0.00%</u>
	<u>76,619</u>	<u>60,000</u>	<u>64,515</u>	<u>67,000</u>	<u>7,000</u>	<u>11.67%</u>
RESURFACING						
Regular full time	3,573	0	3,312	0	0	
Benefit Burden	2,322	0	2,153	0	0	
Contracts	746,047	820,000	698,354	720,000	-100,000	-12.20%
Other costs	6,842	7,500	3,111	7,000	-500	-6.67%
	<u>758,785</u>	<u>827,500</u>	<u>706,930</u>	<u>727,000</u>	<u>-100,500</u>	<u>-12.15%</u>
TRAFFIC CONTROL / MARKAGE						
Regular Full time	407	0	0	0	0	
Benefit Burden Wages	264	0	0	0	0	
Materials	0	0	667	0	0	
Contracts	0	10,000	7,347	10,000	0	0.00%
	<u>671</u>	<u>10,000</u>	<u>8,014</u>	<u>10,000</u>	<u>0</u>	<u>0.00%</u>
					<u>0</u>	
TOTAL EXPENDITURES	<u>1,459,666</u>	<u>1,650,503</u>	<u>1,496,395</u>	<u>1,618,712</u>	<u>-31,791</u>	<u>-1.93%</u>
NET OPERATIONAL COST	1,444,763	1,635,503	1,483,013	1,596,712	-38,791	-2.37%
RESERVE CONTRIBUTIONS						
TRANSFER TO OWN FUNDS						
Transfer to reserves	587,000	55,000	5,000	55,000	0	0.00%
Transfer from reserves	0	-35,820	-31,171		35,820	-100.00%
	<u>587,000</u>	<u>19,180</u>	<u>-26,171</u>	<u>55,000</u>	<u>35,820</u>	<u>187%</u>
TOTAL TO/FROM RESERVES	<u>587,000</u>	<u>19,180</u>	<u>-26,171</u>	<u>55,000</u>	<u>35,820</u>	<u>187%</u>

MUNICIPALITY OF LEAMINGTON

2011 BUDGET - DRAFT

DEPT - 320 ENGINEERING

ACCOUNT DESCRIPTION	2009	2010	2010	2011	BUDGET CHANGE	
	Y-T-D 06/03/10	BUDGET	Y-T-D 04/10/11	BUDGET	\$ +/-	% +/-
<u>CAPITAL ACCOUNTS</u>						
Prepaid Special Charges	0	-17,300	-3,476	-32,364	-15,064	87.08%
Federal Grants	0	-1,878,856	-707,663	-42,150	1,836,706	-97.76%
Provincial Grants	0	-1,878,856	-707,663	-42,150	1,836,706	-97.76%
Municipal Grants	-862,521		-1,159,258		0	
Reserve contributions	-691,057	-3,178,041	0	-724,100	2,453,941	-77.22%
Deferred Revenues	-627,141	-2,131,975	0	-1,418,000	713,975	-33.49%
Unfinanced Cwfd	0	440,000	0	0	-440,000	
Capital purchases	2,881,083	9,417,127	0	3,227,000	-6,190,127	-65.73%
	<u>700,364</u>	<u>772,100</u>	<u>-2,578,060</u>	<u>968,236</u>	<u>196,136</u>	<u>25.40%</u>
NET TO CAPITAL	<u>700,364</u>	<u>772,100</u>	<u>-2,578,060</u>	<u>968,236</u>	<u>196,136</u>	<u>25.40%</u>
NET DEPARTMENTAL COST	<u>2,732,127</u>	<u>2,426,783</u>	<u>-1,121,218</u>	<u>2,619,948</u>	<u>193,165</u>	<u>7.96%</u>

MUNICIPALITY OF LEAMINGTON

2011 BUDGET

DEPARTMENT 530 MUNICIPAL TRANSIT

FACILITY CIVIC CENTRE

DEPARTMENT DESCRIPTION

The Municipal Transit Budget was assigned to the Engineering Division in March 2010, formerly under Manager of Culture and Recreation, so that the activities may be coordinated with other transportation and infrastructure services. The Budget includes the municipal associated cost for the operation of the conventional and specialized (accessible) transit services. Leamington's conventional transit service is contracted from C.A. Bailey Ltd and specialized transit service is provided by South Essex Community Council (Erie Shore Community Transit).

LEAMINGTON TRANSIT OPERATIONS

In 2010, conventional transit operated for 2407 hours as the school contracts were cancelled by the Separate School Board prior to the start of the 2010-11 school year. The cancelling of the school contract meant that the bus did not run the normal 2515 hours as it has in previous years.

As a result of the Public Information Centre held in November 2009, feedback was received to consider running the transit system through the noon hour, making route changes, and operating earlier and later in the day. Staff will be presenting a report to Council in 2011 to alter the route of the transit system. The 2011 budget reflects the addition of the noon hour run as this item had the highest number of requests. As Ontario Transit Gas Tax funding may be applied to fund incremental cost for transit service enhancements and additional ridership would derive increased fare revenues, no net impact to municipal cost is expected from this change.

Leamington pays 50% of the cost of the Erie Shore Community Transit for specialized transit and is based on approximately 4300 trips per year. The 2011 budget request is for an estimated operating cost of \$10,500, similar to expenditures realized in past years. In addition there is a contribution of \$5,000 to reserves for the Municipality of Leamington share of future Erie Shore Community Transit vehicle replacement costs.

The Municipality receives Ontario Transit Gas Tax allocations that may be used for expenditures above baseline spending that promote increased ridership for conventional and specialized transit in the Leamington and Kingsville programs. In 2010, allocation of gas tax funding mitigates increases in demand for tax dollars to fund the operation and capital costs of the transit systems. The Ontario Transit Gas Tax funds are restricted funds and are held in a reserve fund. At the end of 2010 there was over \$800,000 in Ontario Transit Gas Tax funding held in the reserve fund (0334).

Over the course of 2011, long-term planning for transit will be reviewed to assess expected long-term capital and operational costs in relation to available funding, including the possibility of extending operating hours and improvements to transit infrastructure.

CAPITAL PROJECTS

Barrier Free Shelters **\$25,000**

Funding will permit for the replacement of two existing bus shelters with new barrier free shelters which would allow for wheel chair access to the shelters.

Bus Stop Signs **\$15,000**

Installation of bus stop signs throughout the bus route to clearly identify to users where they can catch the bus.

Bus Replacement **\$250,000**

Funding will permit for replacement the 2000 Ford Transit bus with a new cutaway style accessible low floor bus. Funding will be 100% from the Transit Gas Tax reserve.

MUNICIPALITY OF LEAMINGTON 2011 BUDGET - DRAFT

DEPT - 530 MUNICIPAL TRANSIT

ACCOUNT DESCRIPTION	2009	2010	2010	2011	BUDGET CHANGE	
	Y-T-D 06/03/10	BUDGET	Y-T-D 04/10/11	BUDGET	\$+/-	% +/-
<u>REVENUE ACCOUNTS</u>						
FEES AND SERVICE CHARGES						
Bus shelter recovery	-150	-2,000	0	0		0.00%
TOTAL REVENUES	-150	-2,000	0	0	0	0.00%
<u>EXPENDITURE ACCOUNTS</u>						
WAGES						
Managerial Wage Allocation	22,060	22,571	22,298	11,444	-11,127	-49.30%
Managerial Benefit Allocation	4,729	5,130	3,877	560	-4,570	-89.09%
	<u>26,789</u>	<u>27,701</u>	<u>26,174</u>	<u>12,003</u>	<u>-15,698</u>	<u>-56.67%</u>
OFFICE OVERHEAD						
Internal overhead allocation	<u>3,782</u>	<u>4,882</u>	<u>3,692</u>	<u>4,640</u>	<u>-242</u>	<u>-4.96%</u>
OTHER RENTS AND SERVICES						
Property Maintenance	5,517	4,774	0	4,939	165	3.46%
Municipal transit expense	87,822	85,500	91,575	113,153	27,653	32.34%
Accessible transit expense	10,020	10,500	9,876	10,500	0	0.00%
	<u>103,358</u>	<u>100,774</u>	<u>101,451</u>	<u>128,592</u>	<u>27,818</u>	<u>27.60%</u>
TOTAL EXPENDITURES	<u>133,930</u>	<u>133,356</u>	<u>131,317</u>	<u>145,235</u>	<u>11,878</u>	<u>8.91%</u>
NET OPERATIONAL COST	133,780	131,356	131,317	145,235	11,878	9.04%
<u>RESERVE CONTRIBUTIONS</u>						
Transfer to reserves	5,000	5,000	0	5,000	0	0.00%
Transfer from reserves	-50,344	-54,900	0	-37,533	17,367	-31.63%
TOTAL TO/FROM RESERVES	<u>55,344</u>	<u>-49,900</u>	<u>0</u>	<u>-32,533</u>	<u>17,367</u>	<u>-34.80%</u>
<u>CAPITAL ACCOUNTS</u>						
Reserves	-5,750	0	0	0	0	
Deferred Revenue	-5,400	-11,500	0	-290,000	-278,500	2421.74%
Capital purchases	12,950	25,000	0	290,000	265,000	1060.00%
	<u>1,800</u>	<u>13,500</u>	<u>0</u>	<u>0</u>	<u>-13,500</u>	<u>-100.00%</u>
NET TO CAPITAL	<u>1,800</u>	<u>13,500</u>	<u>0</u>	<u>0</u>	<u>-13,500</u>	<u>-100.00%</u>
NET DEPARTMENTAL COST	190,924	94,956	131,317	112,702	15,745	16.58%

**MUNICIPALITY OF LEAMINGTON
2011 BUDGET - DRAFT**

DEPT - 550 STREET LIGHTING

ACCOUNT DESCRIPTION	2009	2010	2010	2011	BUDGET CHANGE	
	Y-T-D 6/3/10	BUDGET	Y-T-D 4/4/11	BUDGET	\$ +/-	% +/-
<u>REVENUE ACCOUNTS</u>						
RECOVERIES						
Subdivider contributions	-3,127	0	0	0	0	
TOTAL REVENUES	-3,127	0	0	0	0	
<u>EXPENDITURE ACCOUNTS</u>						
EQUIPMENT - STREET LIGHTS						
Street light maintenance	95,252	95,000	94,323	95,000	0	0.00%
Street light renewals	28,687	0	0		0	
Street light hydro	136,180	200,000	168,283	190,000	-10,000	-5.00%
	<u>260,119</u>	<u>295,000</u>	<u>262,606</u>	<u>285,000</u>	<u>-10,000</u>	<u>-3.39%</u>
					0	
TOTAL EXPENDITURES	260,119	295,000	262,606	285,000	-10,000	0
NET OPERATIONAL COST	256,991	295,000	262,606	285,000	-10,000	-3.39%
<u>RESERVE CONTRIBUTIONS</u>						
TOTAL TO/FROM RESERVES	0	0	0	0	0	
<u>CAPITAL ACCOUNTS</u>						
NET TO CAPITAL	0	0	0	0	0	
NET DEPARTMENTAL COST	256,991	295,000	262,606	285,000	-10,000	-3.39%

MUNICIPALITY OF LEAMINGTON

2011 BUDGET

DEPARTMENT 610 URBAN SEWERS

FACILITY CIVIC CENTRE

DEPARTMENT DESCRIPTION

This account is for the maintenance of the sanitary, combined and storm sewer systems. Sewer maintenance includes: sewer flushing and tree root cutting, TV inspection, and sewer repairs. The work done for sewer maintenance is accomplished by using specialized Contractors.

The defined Urban Service Area (urban tax rate) is roughly based on the sanitary sewer service area.

DEPARTMENT STAFFING

Engineering Department staff undertakes the programs for the sewer maintenance.

PREVIOUS YEAR PERFORMANCE

In 1999 the Municipality became responsible for the maintenance of private service connections in the municipal road allowance leaving clear responsibility for required remedial work. During 2010 an average number of sewer failures were experience and the department is expected to be within the approved budget for the year.

Starting in 2002 Engineering implemented a 5-year sewers inspection and maintenance program which has been very effective in improving sewer performance in a system that has exceeded its expected useful life.

The Urban Drain Maintenance program includes cutting, mowing and flushing of open drains and tile drains within the urban area. As these drains are showing signs of age, additional maintenance beyond mowing and flushing is expected to be required in the future.

CURRENT YEAR PROJECTION

The 2011 budget for sanitary/combined sewers includes:

- \$112,000 for mainline maintenance (incl. flushing and TV inspection);
- \$40,100 for main sewer repairs
- \$35,000 for private services maintenance and repairs.

The 2011 storm sewer budget includes:

- \$69,500 for repairs and maintenance of main storm sewer lines and urban drains. Of the total budget for this activity \$40,000 is allocated to maintenance of urban open drains and stormwater ponds;
- \$22,000 for flushing and inspection;
- \$4,500 for storm sewer service connections repairs and maintenance (incl. flushing and TV inspection).

URBAN SEWERS 2011 BUDGET

<u>SANITARY/COMBINATION</u>			2010 YTD \$	2011 \$
Repairs (Mainline)	610-8610-7630	Contracts	5,608	25,000
Flushing & TV Inspection	610-8612-7630	Contracts	103,557	100,000
Service Connection Repairs	610-8614-7630	Contracts	27,438	25,000
	Total		173,494	136,603

<u>STORM SEWERS</u>			2010 YTD \$	2011 \$
Repairs (Mainline)	610-8620-7630	Contracts	18,044	15,000
Flushing & TV Inspection	610-8622-7630	Contracts	12,973	20,000
Service Connection Repairs	610-8624-7630	Contracts	3,225	2,500
Urban Open Drains and Ponds	610-8620-7640		27,708	46,400
	Total		61,950	83,900

CAPITAL PROJECTS

Armstrong /Johnson /Talbot Sewer Separation (Area 106, 107, 105) \$272,400

Sewer construction costs to separate the sewers as outlined in the Sewer Separation Program including the Armstrong Dr/Talbot Overflow (Area 105). This project was approved by the Ontario Municipal Board. Our consultant is finalizing the Contract documents and we anticipate construction in 2011. This project also has Water (690) and Engineering Road (320) components to construct watermain, roadway, curb and sidewalk.

Erie Street South Storm Sewer Outfall - Class EA \$39,600

Engineering costs for preliminary design and approvals to extend the existing storm sewer outlet approx. 300m to 600m further into lake Erie, required as a result of lake bottom siltation on the blockage of the flow under the West side of Leamington dock. Stantec Consulting started this project in 2009. Further to issues identified, with respect to approvals for storm water run-off during the recent East Leamington Storm Water Management Facility, additional engineering work will proceed now to facilitate required.

Foster Ave - Storm Sewer Separation \$155,000

Sewer construction costs to build a new storm sewer along Foster Avenue. This project is on-going and was heard and approved by the Ontario Municipal Board in 2010.

Bevel Line Sanitary Sewer Servicing \$150,000

Administration recommended in Council report ENG 27-08, that the Municipality undertake the Bevel Line - Road B Sanitary Sewer Extension project as a Local Improvement, and to assess the costs of the project to benefiting properties. The 2011 budget request is to continue engineering.

Erievue Local Improvement - Eng \$38,700

Further to Council's authorization Dillon Consulting has started a review of the current drainage needs and related assessment schedules in the Erievue area. Included will be a high level review of sanitary sewer servicing need/opportunity, and a recommendation to improve the road surface. All subject to the Drainage Act and our Local Improvement Policy. This project was approved in 2009 and is a work in progress for 2011.

Uptown Parking Lot - Sewer Improvement \$28,300

The Municipality received a grant under the recent Community Adjustment Fund program to complete a parking lot construction. This particular project was driven by the need for additional municipal parking in the former Sudds/Watson property along Mill Street. Along with the construction

URBAN SEWERS 2011 BUDGET

of the parking area, Council approved a budget to replace the existing, aging combined sewer with separate storm and sanitary sewers. A majority of the project was completed in 2010, spending approximately \$185,000 of the requested \$205,000.

Marlborough/Chestnut Sewer Separation (111,112) - Engineering **\$158,300**

This area is currently serviced by small diameter combined sewers. Once reconstructed, this area will connect to the separated sewers at the intersection of Marlborough and Erie South. Engineering in preparation for construction will continue through 2011.

Erie /Oak Reconstruction - Intersection **\$60,000**

The intersection of Erie and Oak Street is arguably the busiest intersection in the Municipality. The intersection geometry is substandard with short left turn storage lanes, high percentage of tractor trailers, and short transitions. To add to the need for reconstruction, the existing traffic signal system has passed the expected useful life and is being repaired regularly. If the reconstruction is approved there is a small sewer component of \$60,000 recommended.

Erie Street South Sanitary Pumping Station Review **\$200,000**

The station, and associated forcemain, is over 47 years old and exceeded the expected useful life. The upstream combined sewer system is not scheduled for replacement until beyond 2015, but surface run-off overcomes the station under storm events, which results in an overflow of sewage into rear yards along Foster Ave. The 2011 program recommended is as follows:

1. Replace existing forcemain, and purchase two new pumps for station in 2011, and begin Schedule 'B' - Environmental Assessment (EA) process in 2011 if budget remains after construction. (Forcemain replacement is a pre-approved project and not dependent on the EA.)
2. Begin EA process.

The budget includes i) Forcemain - \$100,000 (installed between PS and Seacliff Drive); ii) Engineering for EA - \$ 50,000; and iii) Engineering for design of forcemain- \$ 50,000

**MUNICIPALITY OF LEAMINGTON
2011 BUDGET - DRAFT**

DEPT - 610 URBAN SEWERS

ACCOUNT DESCRIPTION	2009	2010	2010	2011	BUDGET	
	Y-T-D 6/3/10	BUDGET	Y-T-D 4/4/11	BUDGET	\$ +/-	% +/-
REVENUE ACCOUNTS						
ADDITIONS TO THE TAX BILL						
Local improvement recoveries	-289,193	-289,193	-289,193	-289,193	0	0.00%
	<u>-289,193</u>	<u>-289,193</u>	<u>-289,193</u>	<u>-289,193</u>	<u>0</u>	<u>0.00%</u>
TOTAL REVENUES	<u>-289,193</u>	<u>-289,193</u>	<u>-289,193</u>	<u>-289,193</u>	<u>0</u>	<u>0.00%</u>
EXPENDITURE ACCOUNTS						
OVERHEAD						
Managerial wage allocation	18,531	18,893	18,664	19,486	594	3.14%
Managerial benefits allocation	4,168	4,528	3,422	4,890	361	7.98%
Insurance - Liability	0	10,000	949	10,000	0	0.00%
Managerial overhead allocation	3,782	4,882	4,882	3,060	-1,822	-37.32%
	<u>26,481</u>	<u>38,303</u>	<u>27,917</u>	<u>37,436</u>	<u>-867</u>	<u>-2.26%</u>
SANITARY/COMBINATION REPAIRS						
Regular Full Time	632	1,000	114	1,000	0	0.00%
Part Time	18	0	0	0	0	
Wage burden	411	650	74	650	0	0.00%
Part burden	3	0	0	0	0	
Materials	12,405	10,000	2,994	10,000	0	0.00%
Equipment	999	2,000	0	2,000	0	0.00%
Contracts	25,390	25,000	5,608	25,000	0	0.00%
Project - Homeowners Assist	600	1,600	400	1,600	0	0.00%
	<u>40,458</u>	<u>40,250</u>	<u>9,190</u>	<u>40,250</u>	<u>0</u>	<u>0.00%</u>
SANI/COMB FLUSHING & INSPECTION						
Materials	6,712	10,000	8,168	10,000	0	0.00%
Equipment	138	2,000	320	2,000	0	0.00%
Contracts	94,528	100,000	103,557	100,000	0	0.00%
	<u>101,378</u>	<u>112,000</u>	<u>112,045</u>	<u>112,000</u>	<u>0</u>	<u>0.00%</u>
SANI/COMB SERVICE CONNECTION REPAIRS						
Regular Full Time	262	0	0	0	0	
Wage burden	170	0	0	0	0	
Materials	19,261	8,000	6,761	8,000	0	0.00%
Equipment	1,865	2,000	3,642	2,000	0	0.00%
Contracts	53,911	25,000	27,438	25,000	0	0.00%
	<u>75,470</u>	<u>35,000</u>	<u>37,842</u>	<u>35,000</u>	<u>0</u>	<u>0.00%</u>
STORM SEWER MAINTENANCE						
Regular Full Time	0	0	201	0	0	
Wage burden	0	0	131	0	0	
Materials	1,638	2,500	2,822	2,500	0	0.00%
Equipment	6,314	2,500	11	2,500	0	0.00%
Contracts	3,280	15,000	18,044	15,000	0	0.00%
Urban Drainage Mtc Expense	72,101	49,500	27,708	46,400	-3,100	-6.26%
	<u>83,333</u>	<u>69,500</u>	<u>48,917</u>	<u>66,400</u>	<u>-3,100</u>	<u>-4.46%</u>

MUNICIPALITY OF LEAMINGTON

2011 BUDGET - DRAFT

DEPT - 610 URBAN SEWERS

ACCOUNT DESCRIPTION	2009	2010	2010	2011	BUDGET CHANGE	
	Y-T-D <small>6/3/10</small>	BUDGET	Y-T-D <small>4/4/11</small>	BUDGET	\$ +/-	% +/-
STORM SEWER FLUSHING & INSPECTION						
Materials	175	1,000	0	1,000	0	0.00%
Equipment	259	1,000	270	1,000	0	0.00%
Contracts	13,575	20,000	12,973	20,000	0	0.00%
	<u>14,009</u>	<u>22,000</u>	<u>13,243</u>	<u>22,000</u>	<u>0</u>	<u>0.00%</u>
STORM SEWER SERVICE CONNECTION REPAIR						
Materials	910	1,000	675	1,000	0	0.00%
Equipment	0	1,000	54	1,000	0	0.00%
Contracts	1,770	2,500	3,225	2,500	0	0.00%
	<u>2,680</u>	<u>4,500</u>	<u>3,954</u>	<u>4,500</u>	<u>0</u>	<u>0.00%</u>
OTHER RENTS & SERVICES						
Tax adj'mts - Res	1,415	2,000	1,720	2,000	0	0.00%
Tax adj'mts - Com	10,238	10,000	8,924	10,000	0	0.00%
Tax adj'mts - Prior	21,414	10,000	8,365	10,000	0	0.00%
	<u>33,066</u>	<u>22,000</u>	<u>19,009</u>	<u>22,000</u>	<u>0</u>	<u>0.00%</u>
					<u>0</u>	
EXPENDITURES BEFORE DEBT	<u>376,875</u>	<u>343,553</u>	<u>272,117</u>	<u>339,586</u>	<u>-3,967</u>	<u>-1.15%</u>
DEBT SERVICE						
Debenture Principal	254,826	348,788	348,779	365,653	16,865	4.84%
Debenture Interest	251,628	314,891	350,817	298,054	-16,837	-5.35%
	<u>506,454</u>	<u>663,679</u>	<u>699,596</u>	<u>663,707</u>	<u>28</u>	<u>0.00%</u>
TOTAL EXPENDITURES	<u>883,329</u>	<u>1,007,232</u>	<u>971,713</u>	<u>1,003,292</u>	<u>-3,940</u>	<u>-0.39%</u>
NET OPERATIONAL COST	<u>594,136</u>	<u>718,039</u>	<u>682,520</u>	<u>714,099</u>	<u>-3,940</u>	<u>-0.55%</u>
RESERVE CONTRIBUTIONS						
TRANSFER TO OWN FUNDS						
Transfer to reserves	1,050,000	1,100,000	0	1,100,000	0	0.00%
	<u>1,050,000</u>	<u>1,100,000</u>	<u>0</u>	<u>1,100,000</u>	<u>0</u>	<u>0.00%</u>
TOTAL TO/FROM RESERVES	<u>1,050,000</u>	<u>1,100,000</u>	<u>0</u>	<u>1,100,000</u>	<u>0</u>	<u>0.00%</u>
CAPITAL ACCOUNTS						
Grants	0	-133,333	-51,468	-7,612	125,721	-94.29%
Grants	0		-51,468	-7,612	-7,612	
Debt	-1,702,000	0	0	0	0	
Unfinanced / Financing Cwfd	0	62,613	0	95,480	32,867	52.5%
Local Improvements	0	-1,442,600	0	-378,027	1,064,573	-73.80%
Reserve contributions	-1,565,630	-917,784	0	-812,141	105,642	-11.51%
Deferred Revenues	0	-54,420	0	0	54,420	-100.00%
Capital purchases	3,358,330	2,485,524	0	1,102,300	-1,383,224	-55.65%
	<u>90,701</u>	<u>0</u>	<u>-102,936</u>	<u>-7,612</u>	<u>-7,612</u>	
NET TO CAPITAL	<u>90,701</u>	<u>0</u>	<u>-102,936</u>	<u>-7,612</u>	<u>-7,612</u>	
NET DEPARTMENTAL COST	<u>1,734,836</u>	<u>1,818,039</u>	<u>579,583</u>	<u>1,806,487</u>	<u>-11,552</u>	<u>-0.64%</u>

MUNICIPALITY OF LEAMINGTON

2011 BUDGET

DEPARTMENT 680 DRAINAGE DEPARTMENT

FACILITY CIVIC CENTRE

DEPARTMENT DESCRIPTION

This portion of the budget includes costs to operate the department's programs and services provided to the ratepayers and other departments and agencies.

1. The Drainage Department oversees and undertakes projects and maintenance through the Drainage Act and the Tile Drainage Loans Act:
 - a) Municipal Drains
 - b) Tile Drain Loans Inspections
 - c) Pumping Schemes - Operated by Commissioners and Pump Operators
 - d) Deals with Agencies, such as the Essex Region Conservation Authority, Department of Fisheries and Oceans and Ministry of Natural Resources for approvals for projects
2. The Drainage Department reviews Building Permits, Development proposals Lawyer & Real Estate inquires, provides comments for Committee of Adjustment
3. Drain Apportionment Agreements and Mutual Drain Agreements
4. Maintains all roadside Drains in the rural area and all Urban Drains, storm water ponds, storm swales, etc. in the urban area
5. The Drainage Superintendent is the first responder for Environmental Spills
6. The Drainage Superintendent is the CEMC - Alternate (Community Emergency Management Co-ordinator)

DEPARTMENT STAFFING

	2010 STAFFING LEVELS	2011 STAFFING LEVELS	2010 \$	2011 \$
Salaried	1	1	69,470	71,450
Casual	2	2	23,460	22,000

Drainage Superintendent

The 2011 salaries reflect an estimated economic adjustment. The Agricultural Drainage Infrastructure Program (ADIP) also contributes funds toward the salary, benefit and expenses of a Drainage Superintendent. The estimated grant for in 2011 is \$38,000.

Casual - summer students

The casual salary includes the provision for two summer students to assist in surveying of municipal drains, maintenance on all enclosed drainage systems and catch basins and undertake minor drain repairs. A portion of their salary is billed back to the enclosed drains that were cleaned under the Catch Basin Cleanout Program.

DRAINAGE 2011 BUDGET

PREVIOUS YEAR PERFORMANCE

1. Municipal Drains that were upgraded under an Engineer's report in 2010 are:

DRAIN NAME	TYPE OF WORK
Reid Drain - Hwy 77 Branch	New petition Drain
Clark Drain	Create open drain
4 th Concession Road Drain - Mastronardi	Re locate a portion of the drain
1 st Concession Road Drain -	Enclose top end for ESAR Rd Improvements
William James Drain	Enclose a portion of Drain - Brunato
Enns Drain	New Entrance for Nature Fresh

2. Maintenance Program in 2010:

In 2010, there were over 70 drains that required some type of maintenance from an entire full cleanout, partial drain cleanout, tile repairs, bank repairs, brushing, flushing drains, dam removals, pumping expenses, etc. The total cost of drain maintenance in 2010 was \$374,907.00 and through the Agricultural Drainage Infrastructure Program (ADIP) the grant portion of drain maintenance totalled \$87,863.

3. Brush Spraying Program in 2010: Was completed on an as needed basis

PROPOSED BUDGET 2011 CURRENT YEAR

1. Current Year Capital Projects

The Municipal Drains that have been approved by Council to be upgraded under an Engineer's Report for 2011 are listed in the Capital Budget. Included in the capital budget are several projects for the Greenhouse industry for Section 65(3) requests under The Drainage Act. These requests are required for a change of use from vacant farmland to Greenhouse development prior to building permits being approved. In addition, \$50,000 is included for Projects which are assessed 100% to the landowner that arise during the year and are noted as "Unforeseen".

2. Maintenance Program for 2011:

Municipal Drains are maintained on an as needed basis therefore, requests for drain maintenance are received by the Superintendent throughout the year. The Drainage Superintendent has provided the list below of what is proposed for 2011, thus far:

1	5th Conc. s/s tile drain Repairs	10	Creves Drain - replace section of enclosed pipe
2	Labatte Mastronardi - tile repair - ditch cleanout	11	East Marsh - brushing of Rd. 1 dyke
3	Beacom Drain - full clean out	12	West Marsh - leveling
4	Silver creek - 6th Conc. Br. - full clean out	13	Reid Drain - Townline Ext. replace culvert at 1240 Hwy 77
5	Belluz Drain - pipe replacement	14	Collison Drain - w of Rd. 21 - replace crossing Deer Run
6	Jacob Fox Drain - pipe crossing Road 5	15	1st Concession Rd. Drain East - cleanout trees down
7	Lebo Creek - from Rd. 12 to the west	16	11th Con. Br. Of Reid Drain- Replace McKeen access
8	Enns Drain - Nature Fresh bridge - full cleanout to Rd. 7	17	1st Concession Rd Drain W - pipe replace at Gore Hill
9	Campbell drain - Rd. 12 & Rd. 4 - flushing		

DRAINAGE 2011 BUDGET

3. Brush Spraying Program for 2011:

To be completed on an as needed basis.

The projected "Road Share" of Municipal Drain is \$20,350. The amount requested is based on previous years' expenditures. (Account No. 1-510-8548-7640)

FUTURE PROJECT CONSIDERATIONS:

The 2011 Budget request includes for \$100,000 East Marsh - Dyke Engineering. Drainage capital is generally not projected beyond the current year due to the volatility in project requests, amounts and timing. However, for discussion purposes, preliminary information is shown for 2012 through 2014 based on council's request to consider construction of the East Marsh Dyke and Marentette Drainage - Dyke during the 2011 budget deliberations.

If these projects were to be completed as shown, in addition to the fiscal tax rate implications of the 'net from revenue demand' for these projects (about \$200,000), the estimated annual cost to service debt requirements for these two projects alone would be in the order of \$700,000 per year in additional tax levy. (approx. 4% tax increase)

MUNICIPALITY OF LEAMINGTON

2011 BUDGET - DRAFT

DEPT - 680 DRAINAGE ACT

ACCOUNT DESCRIPTION	2009	2010	2010	2011	BUDGET CHANGE	
	Y-T-D 06/03/10	BUDGET	Y-T-D 04/10/11	BUDGET	\$ +/-	% +/-
<u>REVENUE ACCOUNTS</u>						
ADDITIONS TO THE TAX BILL						
Drainage debt levies	-129,492	-129,483	-128,387	-134,076	4,593	3.55%
Drainage maintenance levies	-320,444	-190,888	0	-242,822	51,934	27.21%
Tile loan levy	-36,525	-38,975	-39,024	-22,402	-16,573	-42.52%
Provincial properties	-8,085	-692	-981	-550	-142	-20.52%
	<u>-494,546</u>	<u>-360,038</u>	<u>-168,393</u>	<u>-399,850</u>	<u>39,812</u>	<u>11.06%</u>
GRANT REVENUES						
Provincial drainage super grant	-37,728	-37,700	-38,072	-38,000	300	0.80%
Student grants	0	-1,000	-1,120	-1,000	0	0.00%
Provincial drainage maint. grant	-127,181	-68,785	-87,863	-60,000	-8,785	-12.77%
	<u>-164,909</u>	<u>-107,485</u>	<u>-127,055</u>	<u>-99,000</u>	<u>-8,485</u>	<u>-7.89%</u>
RECOVERIES						
Other Municipalities	-62,947	-11,469	-10,223	-6,600	-4,869	-42.45%
Sundry	-8,916	-8,000	-253,277	-8,000	0	0.00%
Recovery - roads/sewers dept.	-55,614	-25,533	-31,557	-20,350	-5,183	-20.30%
Carried forward from prior year	574,270	297,367	130,624	242,822	54,545	-18.34%
Deferred to future years	-301,269	-500,000	-374,907	-162,500	-337,500	-67.50%
	<u>145,525</u>	<u>-247,635</u>	<u>-539,340</u>	<u>45,372</u>	<u>-293,007</u>	<u>-118.32%</u>
TOTAL REVENUES	<u><u>-513,930</u></u>	<u><u>-715,158</u></u>	<u><u>-834,788</u></u>	<u><u>-453,478</u></u>	<u><u>-261,680</u></u>	<u><u>-36.59%</u></u>
<u>EXPENDITURE ACCOUNTS</u>						
WAGES AND BENEFITS						
Salaries full time	68,126	69,470	69,737	71,450	1,980	2.85%
Part time	18,200	23,460	21,436	22,000	-1,460	-6.22%
Overtime 1.5	0	0	399	0	0	
Long service pay	100	100	100	140	40	40.00%
Standby Pay			0	3,000	3,000	
Vacation pay - part time	743	938	891	880	-58	-6.22%
Stat Holiday pay	369	500	432	500	0	0.00%
Total Wages and Salaries	87,538	94,468	92,995	97,970	3,502	3.71%
Total Benefits	19,044	21,113	19,889	22,242	1,129	5.35%
	<u>106,581</u>	<u>115,581</u>	<u>112,884</u>	<u>120,212</u>	<u>4,631</u>	<u>4.01%</u>
RENTS AND SERVICES						
Supplies	440	500	454	500	0	0.00%
Dues, Memberships	140	140	175	175	35	25.00%
Travel and mileage	0	0	34	0	0	
Training	561	1,500	848	500	-1,000	-66.67%
Conferences & Convention	469	1,200	1,135	1,200	0	0.00%
Clothing	165	500	0	500	0	0.00%
Small Capital Purchases	139	500	0	250	-250	-50.00%
Sundry - Insurance	96	80	266	6,260	6,180	7725.00%
	<u>2,011</u>	<u>4,420</u>	<u>2,911</u>	<u>9,385</u>	<u>4,965</u>	<u>112.33%</u>

MUNICIPALITY OF LEAMINGTON

2011 BUDGET - DRAFT

DEPT - 680 DRAINAGE ACT

ACCOUNT <u>DESCRIPTION</u>	2009	2010	2010	2011	BUDGET CHANGE	
	<u>Y-T-D</u> 06/03/10	<u>BUDGET</u>	<u>Y-T-D</u> 04/10/11	<u>BUDGET</u>	\$ +/-	% +/-
OFFICE OVERHEAD						
Telephone and radios	940	1,100	922	1,100	0	0.00%
Postage and Overhead	1,033	1,200	1,773	1,500	300	25.00%
	<u>1,973</u>	<u>2,300</u>	<u>2,695</u>	<u>2,600</u>	<u>300</u>	<u>13.04%</u>
VEHICLE MAINTENANCE						
Wages	0	50	112	50	0	0.00%
Benefits	0	33	73	33	0	0.00%
Fuel	1,397	1,800	1,372	1,500	-300	-16.67%
Maintenance	1,005	500	3,774	1,000	500	100.00%
Licence	6	74	74	74	0	0.00%
Insurance	614	1,090	1,086	0	-1,090	-100.00%
	<u>3,022</u>	<u>3,547</u>	<u>6,491</u>	<u>2,657</u>	<u>-890</u>	<u>-25.10%</u>
OTHER RENTS AND SERVICES						
Drainage operations	2,782	5,000	1,276	3,000	-2,000	-40.00%
Engineering services	0	2,000	965	2,000	0	0.00%
Equipment rentals	0	500	0	2,500	2,000	400.00%
Municipal drain maintenance	301,269	500,000	374,907	250,000	-250,000	-50.00%
	<u>304,051</u>	<u>507,500</u>	<u>377,148</u>	<u>257,500</u>	<u>-250,000</u>	<u>-49.26%</u>
EXPENDITURES BEFORE DEBT	<u>417,639</u>	<u>633,348</u>	<u>502,129</u>	<u>392,354</u>	<u>-240,994</u>	<u>-38.05%</u>
DEBT CHARGES						
Principle - drainage act	113,590	109,251	108,470	117,030	7,779	7.12%
Interest - drainage act	15,899	20,232	24,876	17,047	-3,185	-15.74%
Principle - tile drainage act	28,175	32,888	32,937	18,833	-14,055	-42.74%
Interest - tile drainage act	8,350	6,087	7,554	3,569	-2,518	-41.36%
	<u>166,015</u>	<u>168,458</u>	<u>173,837</u>	<u>156,478</u>	<u>-11,980</u>	<u>-7.11%</u>
TOTAL EXPENDITURES	<u>583,653</u>	<u>801,806</u>	<u>675,966</u>	<u>548,832</u>	<u>-252,974</u>	<u>-31.55%</u>
NET OPERATIONAL COST	<u>69,724</u>	<u>86,648</u>	<u>-158,822</u>	<u>95,354</u>	<u>8,706</u>	<u>10.05%</u>
<u>RESERVE CONTRIBUTIONS</u>						
Transfer to reserves	286,125	3,125	3,125	3,125	0	0.00%
TOTAL TO/FROM RESERVES	<u>286,125</u>	<u>3,125</u>	<u>3,125</u>	<u>3,125</u>	<u>0</u>	<u>0.00%</u>
<u>CAPITAL ACCOUNTS</u>						
Other Grants	-12,910	0	0	-416,489	-416,489	
Provincial Grants	-150,137	-7,000	-43,197		7,000	-100.00%
Prepaid Special Charges	-387,065	-583,638	-126,828	-936,975	-353,337	60.54%
Sale of Debentures	-152,173	-899,322	-16,172	0	899,322	-100.00%
Transfer from operations	-60,563	0	0		0	
Transfer from reserves	-114,277	-129,000	0	-67,018	61,982	-48.05%
Unfinanced Cwfd	0	168,124	0	434,302	266,178	158.32%
Capital purchases	0	1,453,376	0	1,125,344	-328,032	-22.57%
	<u>-877,125</u>	<u>2,540</u>	<u>-186,197</u>	<u>139,165</u>	<u>136,624</u>	<u>5378.56%</u>
NET TO CAPITAL	<u>-877,125</u>	<u>2,540</u>	<u>-186,197</u>	<u>139,165</u>	<u>136,624</u>	<u>5378.56%</u>
NET DEPARTMENTAL COST	<u>-521,276</u>	<u>92,313</u>	<u>-341,894</u>	<u>237,643</u>	<u>145,330</u>	<u>157.43%</u>